

| Category | Functions & Tactics | Priority | Timetable to Commence | Cost | Difficulty | Responsible Party | Supporting Entities | Success Measures | Notes |
|--------------------------------|---|--------------|-----------------------|--------|----------------|------------------------------|---|---|---|
| Matagorda County | | | | | | | | | |
| Business Recruitment | Regional partners should use their resources to target appropriately-sized businesses for their communities. (i.e. rural communities should target businesses with workforce and skill requirements commensurate with those provided by the local community). | ●●● High | 6 - 12 months | \$ | ★ Easy | Matagorda County | VEDC, City, County | Prospect Business Size, Prospects, Projects, Capital Investment, Job Creation | Local EDOs should consider the needs of each prospective business and focus efforts on attracting businesses whose needs match the assets that their county provides. This includes matching infrastructure, workforce, and real estate needs of prospects to local communities. Local EDOs should focus their efforts on business where their region or location meets the Critical Location Factors (CLF) of the industry / business. |
| Business Retention & Expansion | Coordinate with VEDC on business retention efforts. | ●●● High | 6 - 12 months | \$ | ★ Easy | VEDC, Matagorda County | Cities | Number of Retention Visits, Number of Expansion Inquiries, Capital Investments, Job Creation | Use the resources and staffing that VEDC offers to assist in retaining businesses in the county and help existing businesses to expand. Be available to attend these visits with VEDC when they need your assistance. Be ready to provide assistance and answers to the companies when they come up in those BRE visits. |
| Infrastructure | Work to bring broadband and fiber connectivity and reliability throughout the County. | ●●● High | 1 - 2 years | \$\$\$ | ★★ Moderate | Utility | VEDC, City, County, State, Federal | Budget, Visits, Meetings, Contacts, Prospects, Investment, Jobs | To move toward more white collar jobs, fiber infrastructure must be accessible and reliable throughout the region. This includes residential access for inclusion of the remote worker population. This will also grow in importance as manufacturers become more automated and open up the region for data centers and other office and tech projects. This has increased in importance with Work From Home (WFH) and at home schooling due to COVID. |
| Marketing | Hold a competition for photography so you can have high resolution beautiful imagery. | ●●● High | 6 - 12 months | \$ | ★★ Moderate | Matagorda County | City, VEDC, Tourism, Businesses, Residents, Chambers, Students | Photos, Ambassadors, Contacts, Prospects, Events, Meetings, Visits | Hold a photography contest for a local calendar and/or social media. You need good quality, high resolution imagery that you can use in your marketing materials, social media campaigns and website. The contest will allow you to access a large number of photos without having to pay significantly for licensing for usage. |
| Marketing | Use tournaments, tourist events and athletic events to educate participants and attendees about living in the community and use it as a resident/talent recruitment tool. | ●●● High | 6 - 12 months | \$\$ | ★★ Moderate | Matagorda County | City, VEDC, Tourism, Businesses, Residents, Chambers, Workforce Board, K-12, Students | Events, Visits, Meetings, Contacts, Prospects, Population Growth | Use tournaments, tourist events, athletic/sporting events, concerts and special events to educate participants and attendees about why the Victoria region and especially Matagorda County is a great place to live, work and play. Place a special focus on the youth and students to possibly reduce brain drain. |
| Regional Collaboration | Monthly Regional Partners meetings for networking, team building and information sharing. Once a quarter regional hosting event to learn about regional assets. | ●●● High | 6 - 12 months | \$ | ★★ Moderate | VEDC, Regional Partners | City, County | Meetings, Events, New Messaging, Prospects | Have a monthly Regional Partners meeting to grow and create the needed cooperation between regional partners and VEDC. Must have a defined agenda with clear outcomes. Quarterly turn one of these meetings to a hosted event in one of the Regional Partners locations where you focus on learning about a regional partner asset like a Port or Business tour. Encouraging Regional Partners to expand their messaging and using the regions assets in their selling and prospecting. |
| Workforce | Begin tracking high school and post-secondary students' post graduation plans. | ●●● High | 6 - 12 months | \$ | ★★ Moderate | K-12, Universities/ Colleges | Workforce Board, Residents, Businesses | Graduates, Programs, Contacts, Local Employment, Relocations Back to Community, Population Growth, Educational Attainment | Track graduates to determine if they plan on attending higher education locally or out of the region or pursuing certificate programs or technical training that could be brought back and paired with local companies open positions. Ensure local graduates know about open positions in the community they can return to after graduation. |
| Workforce | Host job fairs and recruitment events to help support local employers in finding skilled labor. | ●●● High | 6 - 12 months | \$\$ | ★★ Moderate | Matagorda County | VEDC, City, Local Businesses, Universities/ Colleges, Workforce Board | Job Fairs, Attendees, Interviews Conducted, Placements/ Jobs Filled, Unemployment Rate, Workforce Participation | Several employers mentioned in their interviews difficulty filling open positions. Matagorda County should work with VEDC and the Workforce Development Board to host job fairs and recruitment activities to support the local major suppliers. |
| Infrastructure | Identify additional sites with adequate infrastructure in Matagorda County, both publicly and privately owned. | ●● Medium | 1 - 2 years | \$\$ | ★★ Moderate | City | Local Brokers / Owners, Utilities, VEDC | New Sites Added to Database, Meetings, Prospects, Projects, Capital Investment, Job Creation | Work to identify additional sites in Matagorda County that can be used to market the County. Gather the information required to add these sites to VEDC's site database. Be sure to work with the site owners / brokers to make sure they have available infrastructure and costs to bring utilities to those sites so everyone is clear on the opportunity and the costs related. |
| Marketing | Create a regional map highlighting the county's position. Post it on your website and have print copies available for site selectors and company prospects. | ●● Medium | 0 - 6 Months | \$ | ★ Easy | Matagorda County | VEDC | Map in place and easily accessible, Page Visits, Prospects, Projects, Capital Investment, Job Creation | Create a map of the county and put it on your website. First, the map should help orient site selectors and companies to your location within the State of Texas and the region. You should also include major assets available in your counties such as regional airports, ports, hospitals and maybe even major employers. |

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| Placemaking | Create gathering places throughout the region. | ●● Medium | 2 - 3 years | \$\$\$ | ★★★ Challenging | County, City, Regional Partners | Developers, Property Owners, Residents, Entrepreneurs, Local Businesses, Main Street Program | Redevelopment Projects, Increased Sales Tax, Population Growth, Average Age, Residential Occupancy/ Vacancy, Commercial Office Occupancy/ Vacancy, New Amenities, New Restaurants, Entertainment, Events, Capital Investment, Job Creation | The region must add gathering places throughout the region to establish a strong sense of community. Find areas that the region can build upon recent successes and align with amenities and tourism areas. These areas should create a Quality of Place that helps with population growth and retention of recent graduates and attract boomerang residents (ones that have lived in the region before and left but want to return due to stage of life/family). The sidewalks cannot roll up at 6pm. There must be things for everyone to enjoy no matter their age or background. |
| Workforce | Work with university, colleges and vocational schools to establish or grow training options that align with the identified target industries and current existing industries. | ●● Medium | 1 - 2 years | \$\$ | ★★ Moderate | Universities/Colleges | Workforce Board, K - 12, Businesses | Programs, Meetings, Contacts, Participants, Graduates, Certificates | It will be important to develop a pipeline of training programs, certificates and degree plans that serve the target industries that have been identified. It will be imperative that these programs be sustainable and scalable. |
| Marketing | Update your websites and link to the VEDC website. Encourage VEDC do the same, especially for sites and buildings queries. | ● Low | 1 - 2 years | \$ | ★★ Moderate | Matagorda County | VEDC, City, County | Number of EDOs/Cities/County/VEDC listed, Reciprocal links, Website Visits, Meetings, Prospects, Projects, Capital Investment, Job Creation | Provide links to Local EDO website. This cross linking will help with Search Engine Optimization (SEO) for both websites. Provide a page of content that the VEDC can put on their website so those that visit VEDC's website can learn about your County. from VEDC webpages to show the organization's strong relationship with regional economic development teams. Referencing to VEDC's website clarifies the partnership and shows that the community collaborates toward a common goal to attract companies in the region. Reciprocal linking and links to government sites are actually a booster in Search Engine Optimization (SEO) and will provide a bump to both websites through this approach. |
| Workforce | Develop mobile workforce training centers to train workforce in rural areas. | ● Low | 2 - 3 years | \$\$\$ | ★★★ Challenging | Universities/Colleges | Workforce Board, K - 12, Local Businesses, VEDC, Regional Partners | Number of Mobile Training Centers, Trainees Enrolled, Programs Offered, Graduates, Certificates | Given the region's lack of transportation options, VEDC and the regional counties should consider working with local college and universities to create mobile training centers that can provide training to rural residents in their locations. These types of training centers can create a skilled workforce in an underperforming rural community increasing the pipeline for prospective new business and existing employers. This would fill an existing gap and create economic prosperity for these areas and residents. |